



PERCONA

The Future of Open Source is Polarized

Peter Zaitsev,
Founder at Percona
5 Dec 2023

My Perspective

- **Involved in Open Source since late 1990s**
- **Early Staff member of MySQL AB**
- **Founder, until recently CEO at Percona**
- **Investor, Advisor, Mentor in Open Source Businesses**
- **Open Source Advocate**

Better

Everything being Equal Open
Source is a better choice



Investment

It is smarter to invest in your resources in making Open Source better rather than paying for Proprietary Software

Brief History of Open Source

Emerging

Romantic, Early Adopter

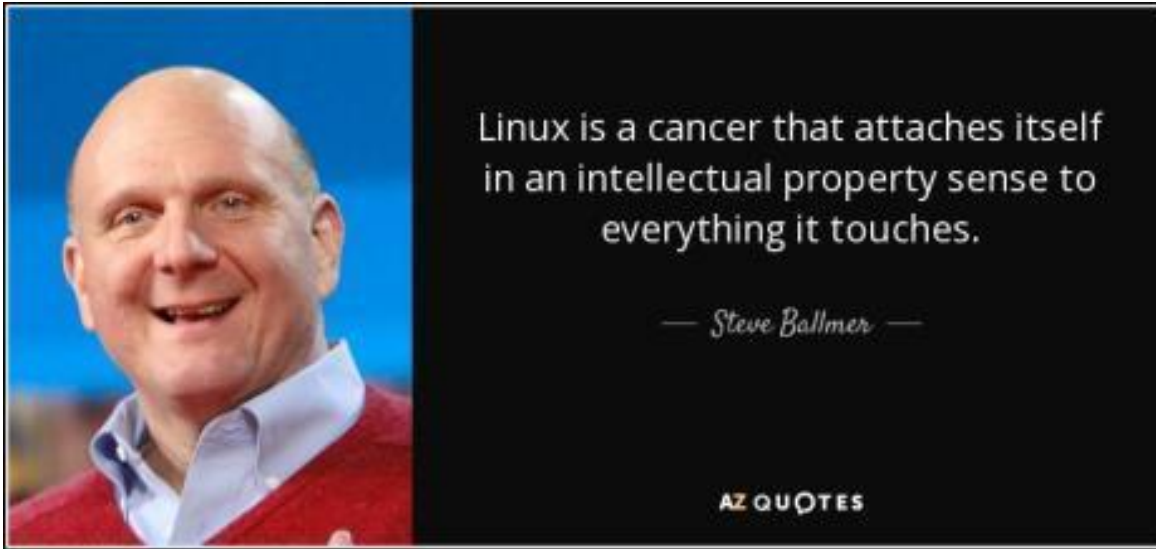
Commercial, Mainstream

Emerging



Romantic 1980-1990s





Commercial
2000s+

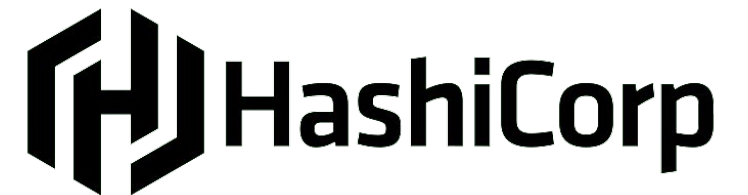
Conflicting Goals

- Open Source Movement
 - Freedom
 - Choice
 - Permissionless Innovation
 - Sharing
 - Benefit of Everyone
- Commercial Company
 - Profit
 - Create the Moat (lock-in)
 - Monopoly
 - Value Capture
 - Benefit of the Company

Results

Corporation Pursuit of “Shareholder Value” tends to erode their Open Source Commitment

License Changes and other Steps





Can't Trust Corporate Promises

Honest talk from MongoDB



“MongoDB was built by MongoDB. There was no prior art. We didn't open source it for help; we open sourced it as a freemium strategy”

<https://techmonitor.ai/leadership/strategy/mongodb-ceo-interview>

Less Honest Talk



Platform

Solutions

Customers

Resources

Blog

27 FEBRUARY 2018

NEWS

EN

JP

KR

CN

Doubling Down on Open

By Shay Banon

<https://www.elastic.co/blog/doubling-down-on-open>



Open Source is Great

For Driving Software Adoption

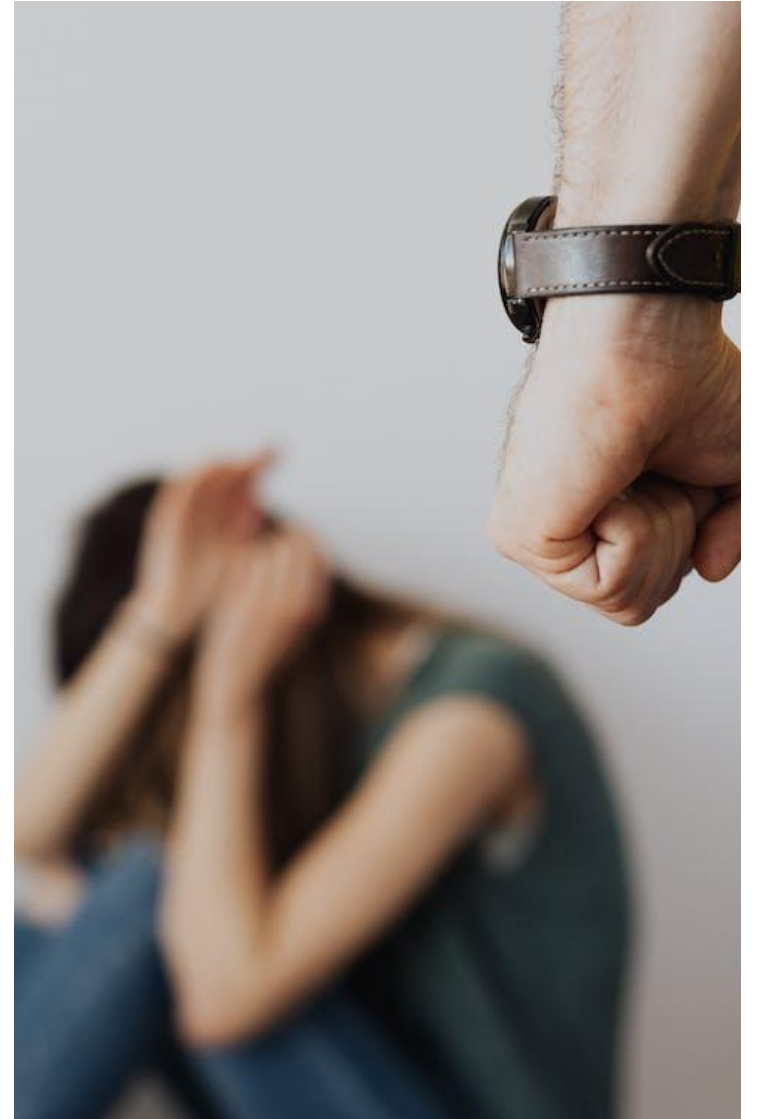
A large pile of gold coins, possibly gold bars or large coins, filling a vault. The coins are stacked high, and the scene is dimly lit, with a warm, golden glow. The background shows the structural elements of a vault, including pillars and a high ceiling.

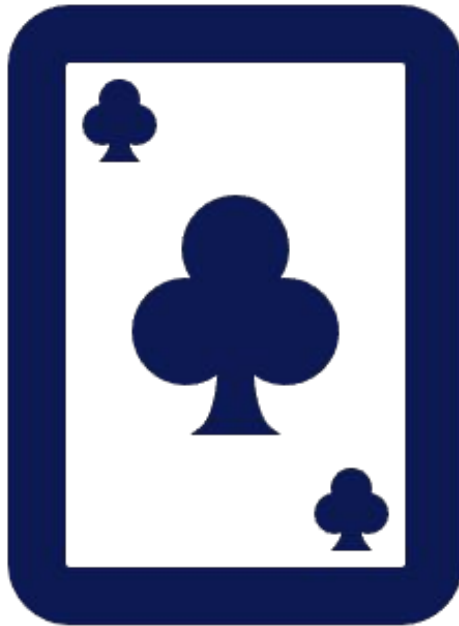
Proprietary License

Great for Extracting Value

Outcome

Expect to see Corporations to “abuse” Open Source





How to Abuse Open Source

“Open”, “Open Source Compatible”, “Open Source Based” language games

Claiming Source Available Licenses as Open Source

Licensing Bait and Switch

Customer only “Open Source”

“Useless” Open Source

Some can be
confused

LICENSE

MongoDB is free and the source is available. Versions released prior to October 16, 2018 are published under the AGPL. All versions released after October 16, 2018, including patch fixes for prior versions, are published under the [Server Side Public License \(SSPL\) v1](#). See individual files for details.

<https://github.com/mongodb/mongo>

What is MongoDB?

MongoDB is an open-source document database built on a horizontal scale-out architecture that uses a flexible schema for storing data. Founded in 2007, MongoDB has a worldwide following in the developer community.

<https://www.mongodb.com/why-use-mongodb>



Can it be Solved ?

Yet to see For-Profit model where it is Possible, OpenAI may be showing us a path... or may be not

Pay Attention

“Open Source” Alone is not
enough!

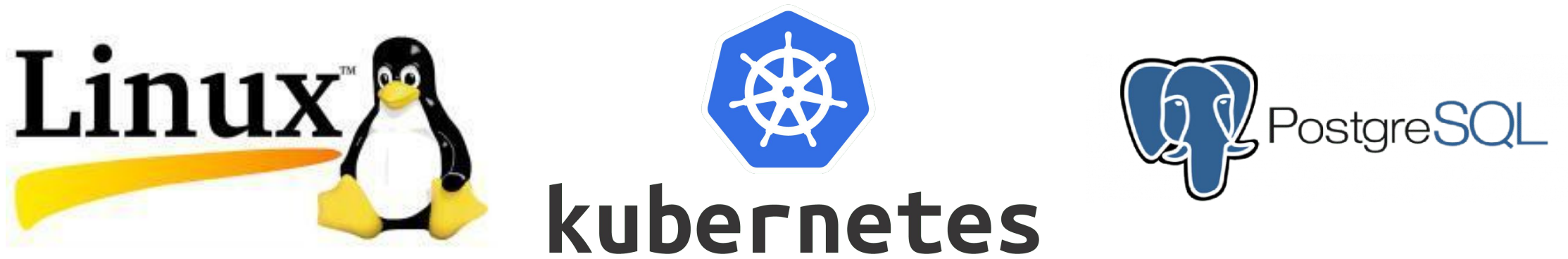


Polarized

- **For Profit Open Source**
 - Maximize Value to the Owners
- **Non-Profit Open Source**
 - Maximize Value to the World



Is Success Possible?



Non-Profit Project Ownership



Multiple Competing Vendors

Governance

Governance in the interest of
Ecosystem at Large



Ownership



Source Code



Trademarks



Distribution

Three Communities in Healthy Open Source



Users Community



Contributors Community



Vendors Community



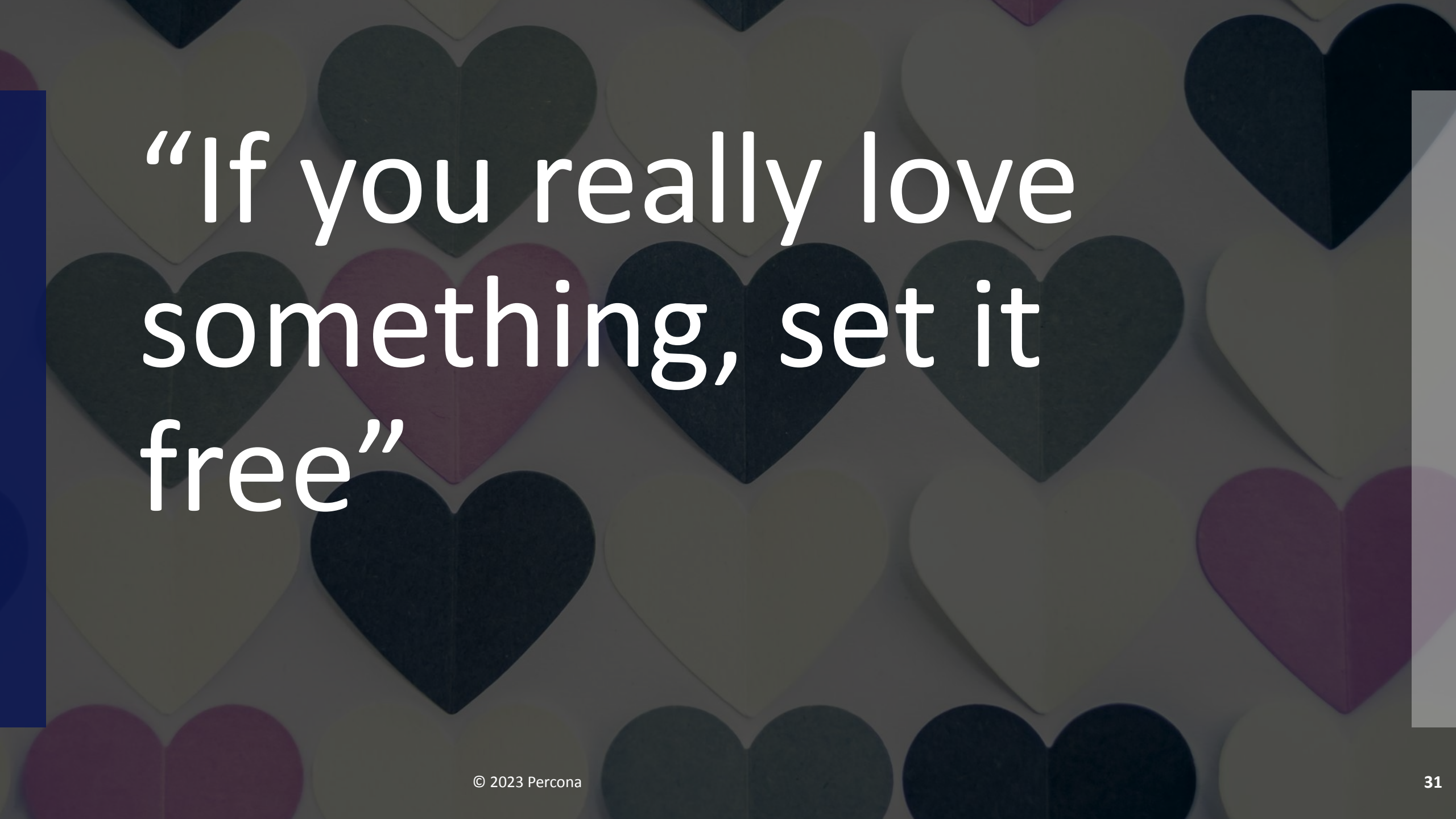
Embracing Coopetition

**Multiple Vendors is Great for
Open Source Project
Success, They Cooperate
and Compete at the same
time**

A photograph of a golf course green with a yellow flag in the background and a white golf ball in the foreground. The image is darkened to serve as a background for the text.

Creators

What can Open-Source Creators do ?

The background features a repeating pattern of hearts in various shades of grey, black, and purple. On the left side, there is a solid dark blue vertical bar. On the right side, there is a light grey vertical bar with a white diagonal stripe running from the top right towards the center.

“If you really love
something, set it
free”

Opportunity

- **Transferring project to Non-Profit Governance**
- **Encouraging Development for User Needs**
- **Building Separate Commercial Business**



**SERVICE BASED
BUSINESSES**



**COMMERCIAL
EXTENSIONS**



SAAS BUSINESS

Business

As Creator you will
have advantage vs
competition

Yet you can't be
complacent

Risks Exist

Competition?



Linux Story



Commercial Open Source

May not be all that bad



MySQL

MySQL Community is good enough for a lot of applications



Understanding Risk

Risk is not what will certainly happen, but what may happen



The Future of Open Source

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Thank you, Let's Connect!

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<https://twitter.com/PeterZaitsev>

<http://www.peterzaitsev.com>